

YESCONSULTING





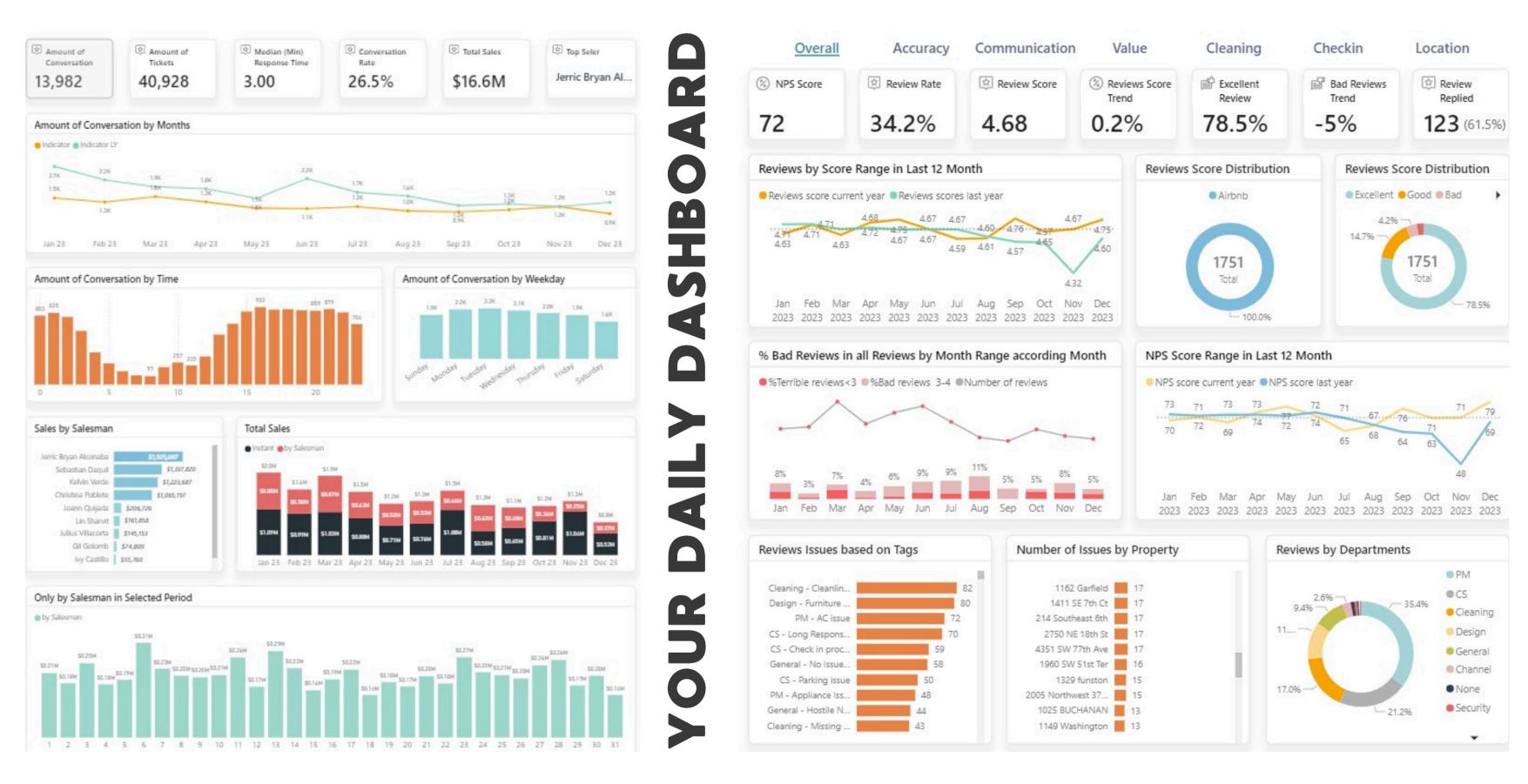
INDUSTRY METRICS



LIFE-STYLE OR PROFESSIONAL?









SUCCESSFUL CO'S MAKE MONEY!







25%

NET PROFIT - IT'S HARD

Major overheads: Staff, operations, marketing, technology & properties/owners

300+ PLAYERS

HAVE SCALE

Allows amortisation of costs, especially in an "agency only" model

+5-10% MARGIN WELL MANAGED

Focus on business management to ensure efficiency and focus. Add value through extended fees and business. Good companies add margin.



DIVISION OF COSTS - "AIR-QUAD"

GUEST FACING

Acquisition and management. booking and brand marketing, most technology costs + staff.





OPEX

All that you need to do to make your business operate, report, remain compliant, pay bills, cost of money, transport etc

OWNERS & PROPERTIES

Acquisition, QC, account management, fire fighting, networking, onboarding, advisory services, etc.



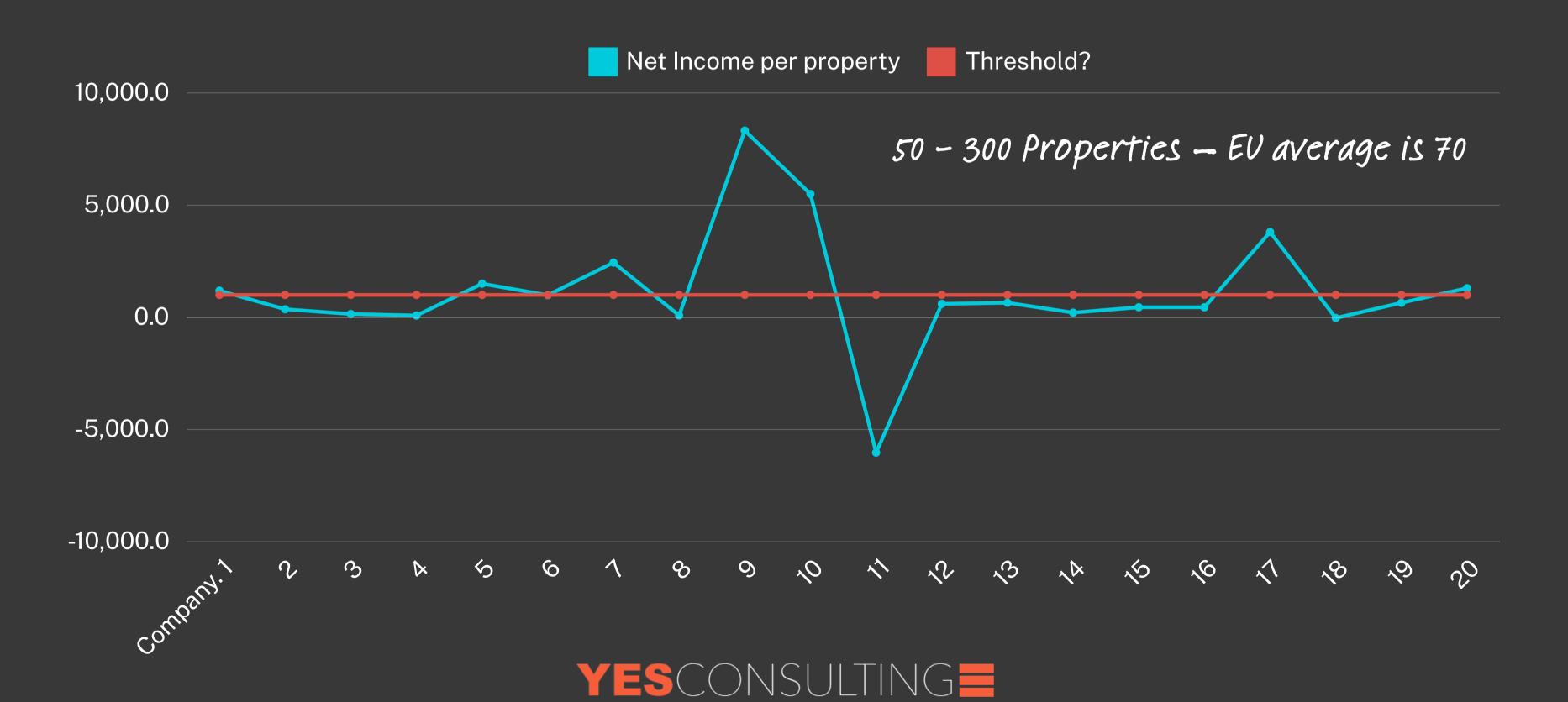


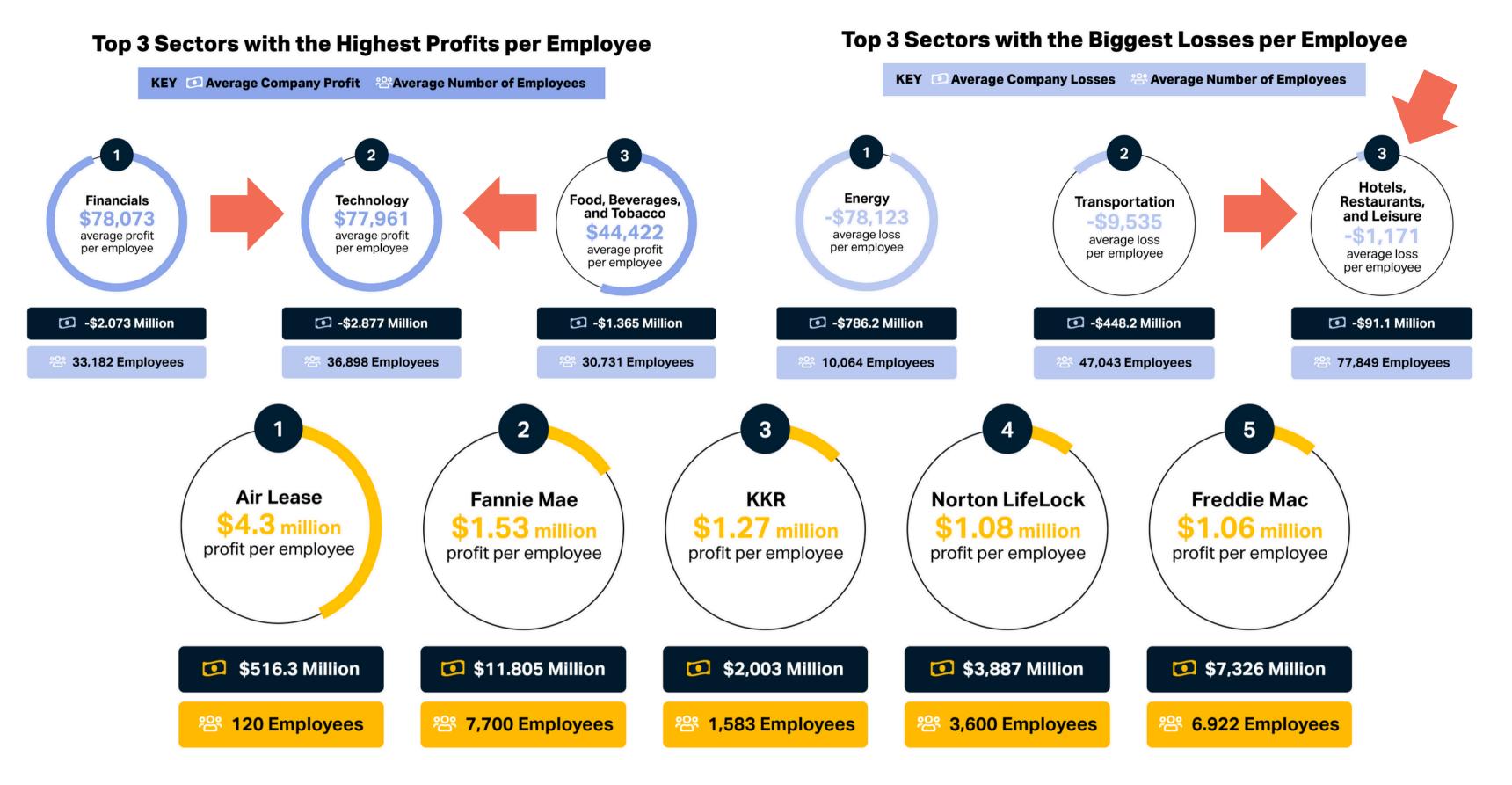
PROFIT

The net margin for re-investment for growth, brand development, beer & cars etc



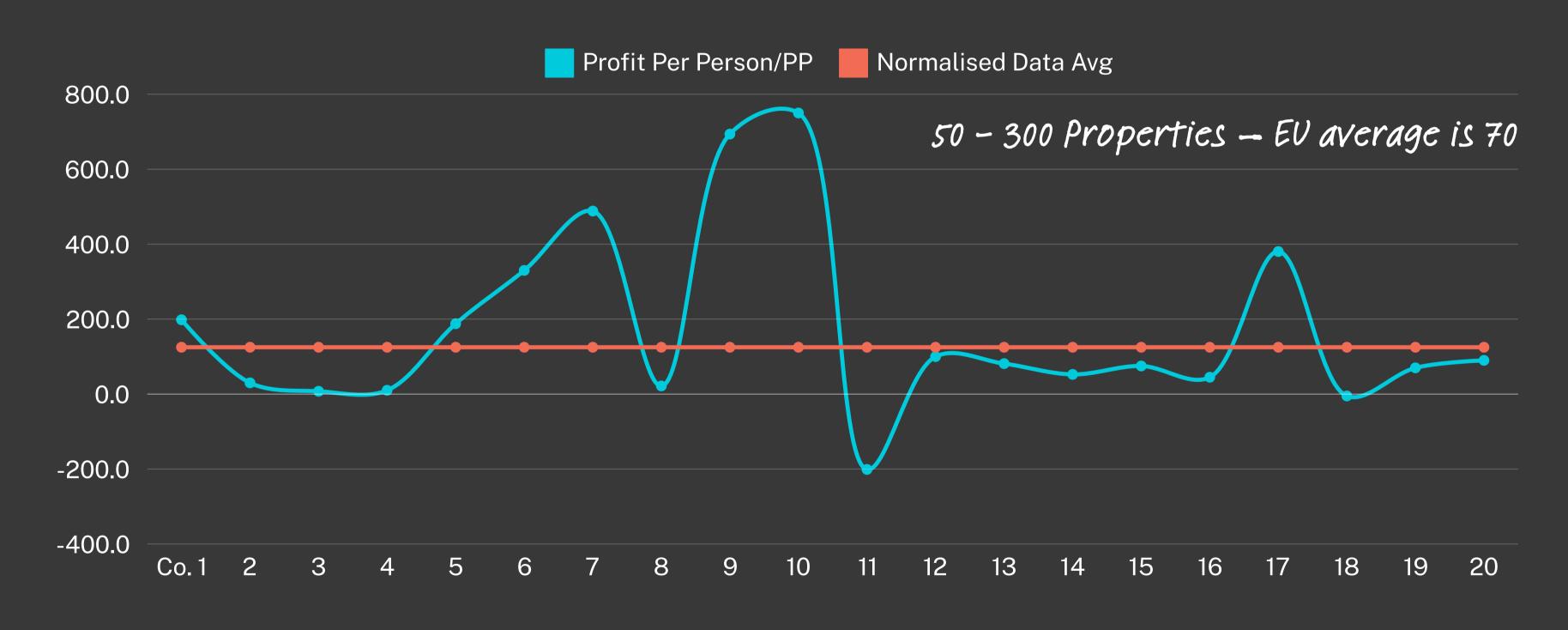
EXAMPLES OF NET INCOME PER PROPERTY





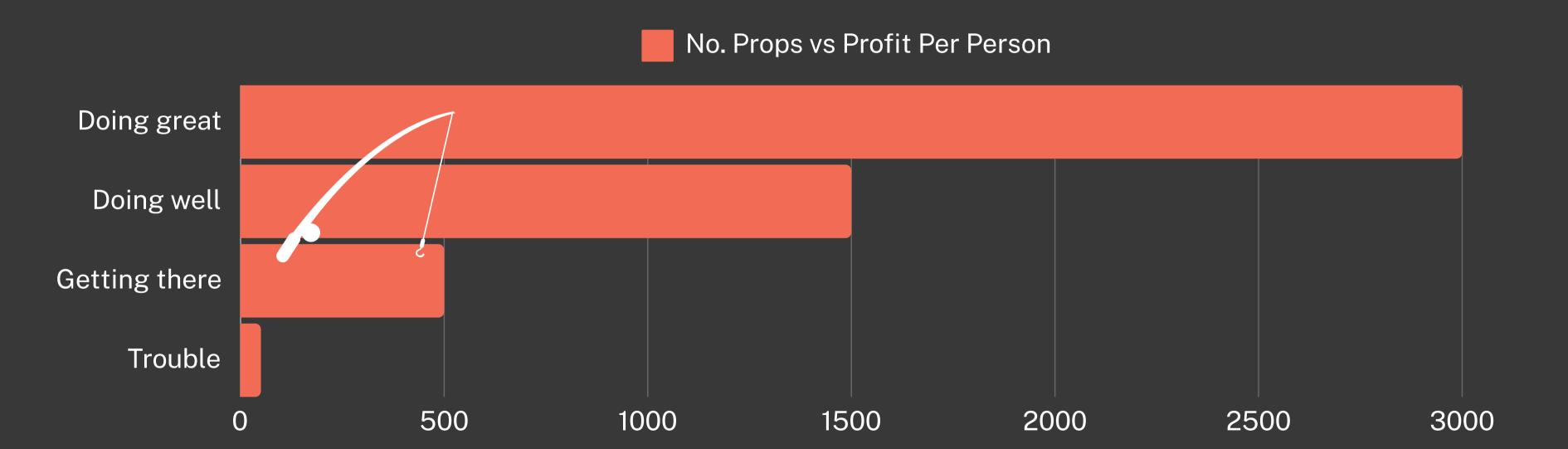


PROFIT PER PROP/PER PERSON EMPLOYED





SIZE COUNTS

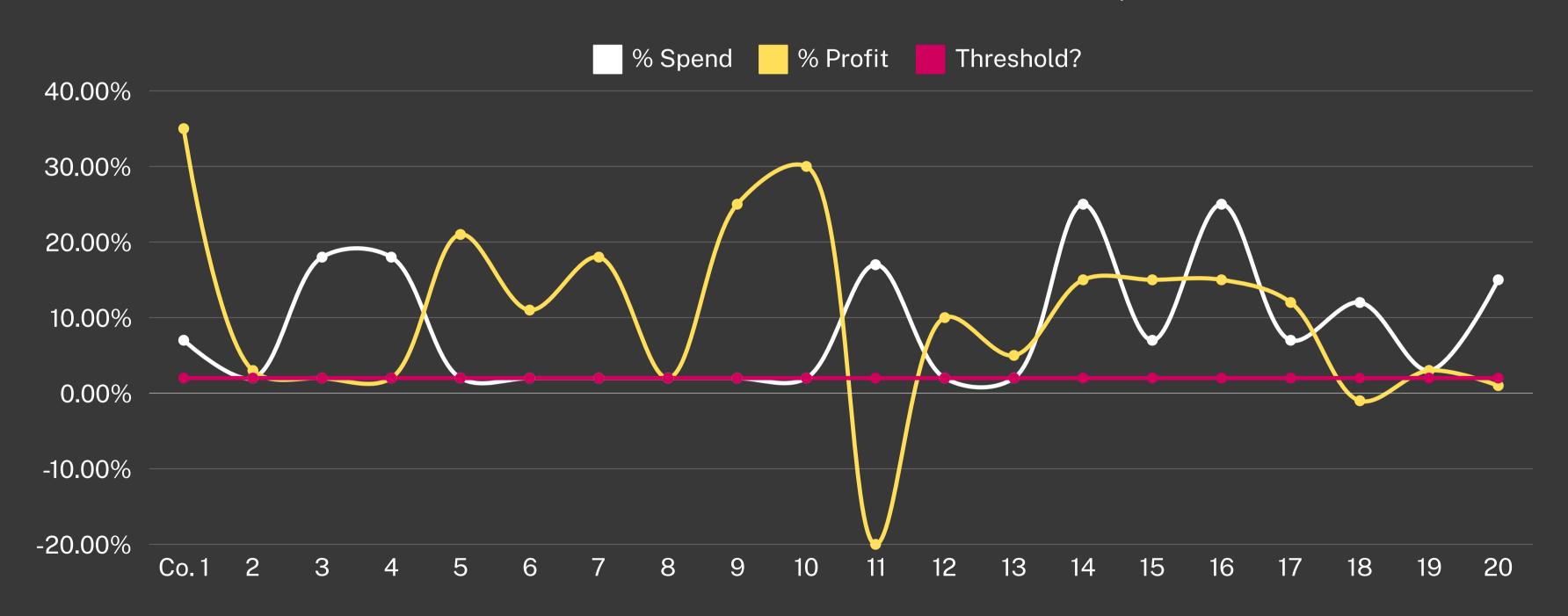




TECHNOLOGY SPEND AS A % OF GROSS INCOME

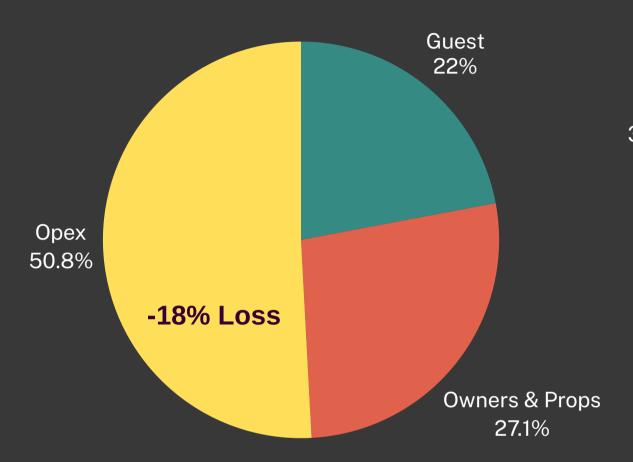
All models. excl devs but incl admin

50 - 300 Properties - EU average is 70



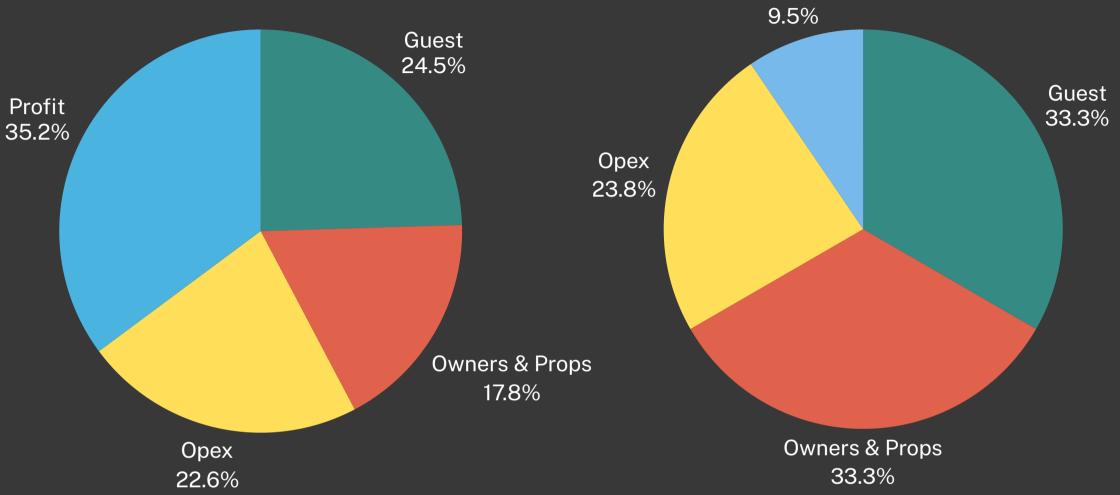


IN TROUBLE



SOLD

HIGH DIRECT BOOKINGS



URBAN DESTINATION

- 280 Properties
- Hybrid Cleaning & Comms
- 20% Direct Bookings
- Static growth
- Market restrictions

LEISURE

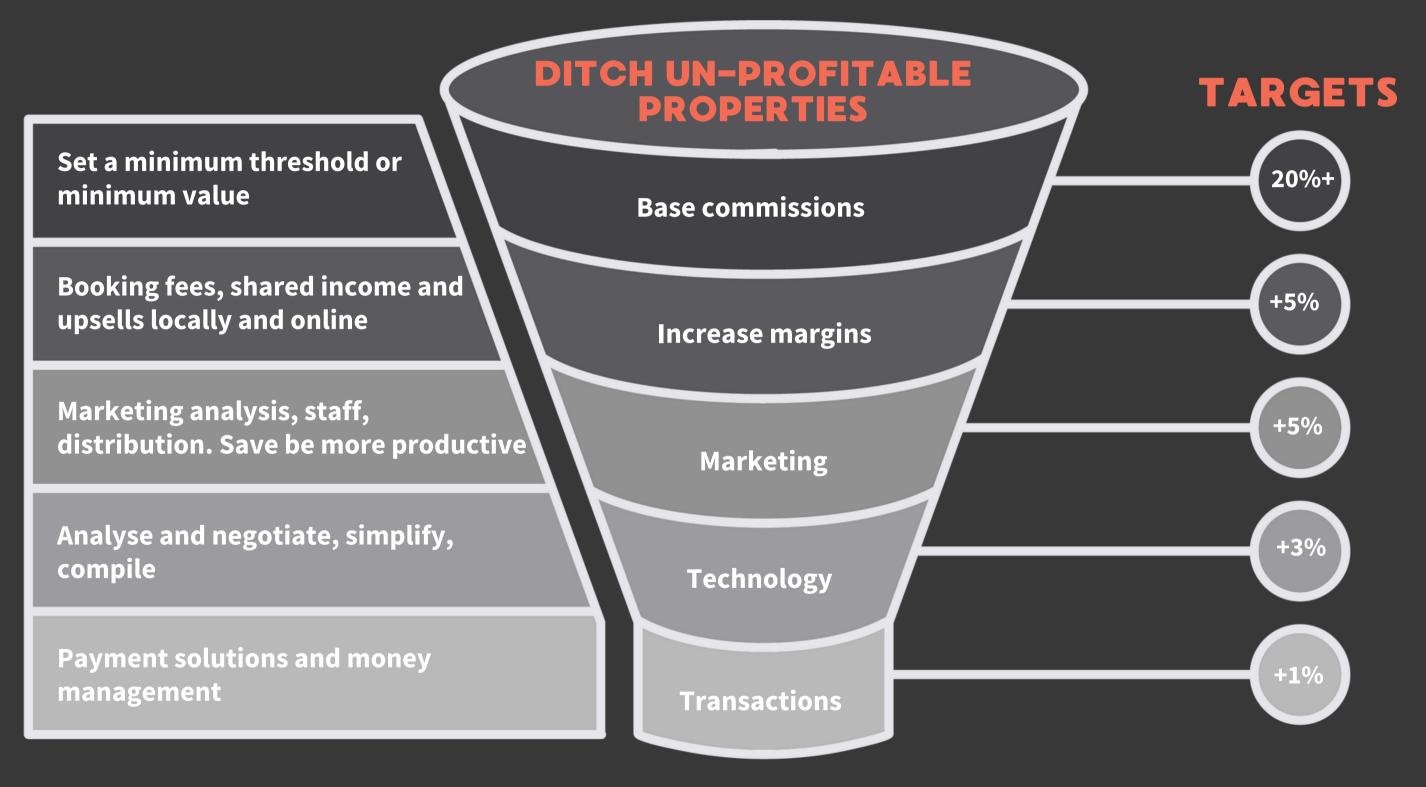
- 150 Properties
- Subcontract cleaning
- 35% direct bookings
- Static growth
- Open market

LEISURE

- 85 Quality
- Commission only
- OTA uplift on fees
- 80% direct bookings
- Prop Growth 5% PY
- 20 Y/O Business

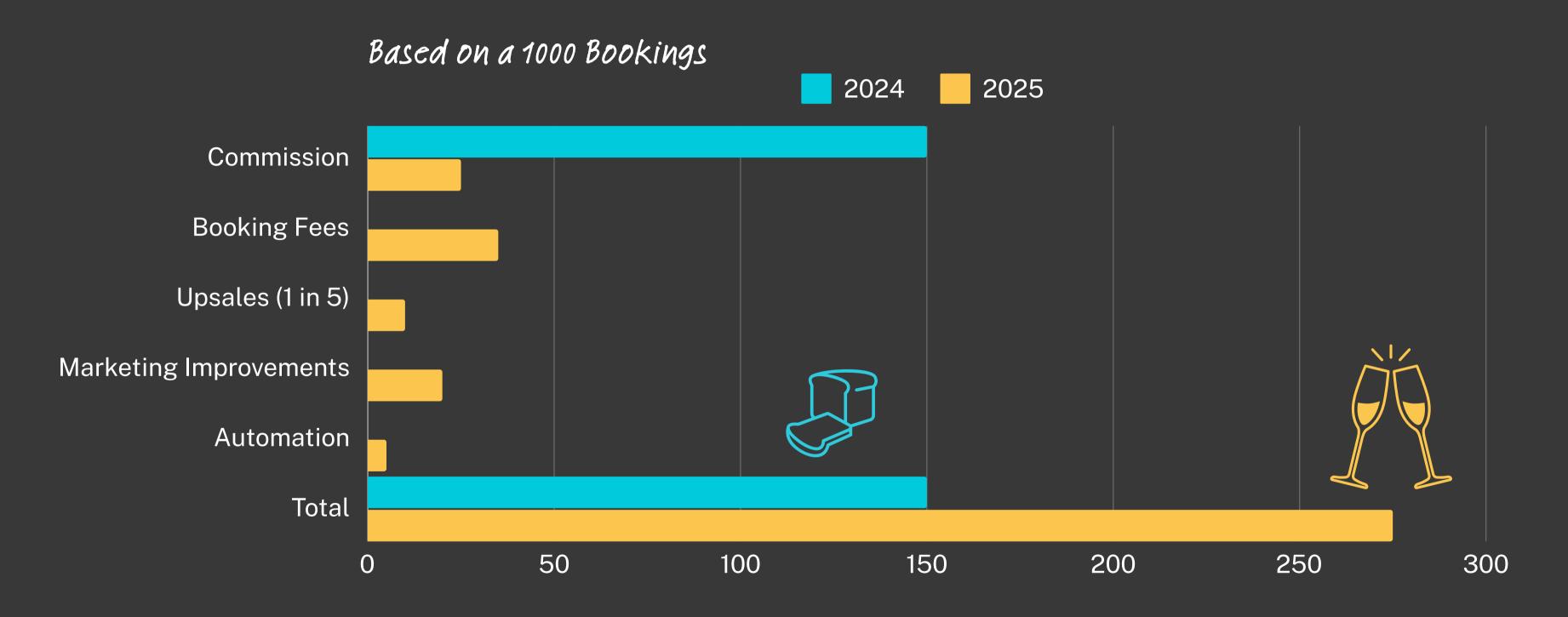


MARGINS MAKE MONEY





MARGINS - SAVE & SQUEEZE





SUCCESSFUL COMPANIES





KNOW THEIR METRICS



SMALL THINGS CAN MAKE A BIG DIFFERENCE



ADD INCREMENTAL MARGIN



HISTORY & A DEVELOPED BRAND



ACCOUNT SEPARATELY OPS & AGENCY



HIGHER QUALITY PROPERTIES & COMPLIANT OWNERS



CULTURAL VALUES



USE TECHNOLOGY WISELY







Share your data and see a much bigger picture!

THANKS FOR LISTENING



https://yes.consulting/VRWS

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